MUNICIPAL COUNCIL OF MBABANE

"An attractive smart city that offers quality life and opportunities for all"

Capital Improvement Programme
2027/2028

OVERVIEW

The Municipal Council of Mbabane remains committed to upgrading the City's infrastructure and rehabilitating it. Council's Integrated Development Plan (IDP) has as, **strategy thematic area 5 "Infrastructure Development"** which this Capital Improvement Programme (CIP) talks to. The budget is also informed by **SDG 9** (building resilient infrastructure, promote inclusive and sustainable industrialisation, and foster innovation) and **SDG 11** (Make cities and human settlements inclusive, safe, resilient and sustainable). The priority is to provide and maintain existing infrastructure and assets to a high standard of upkeep.

2026/2027 PROGRESS

In the financial year 2026/27 Council utilised the available funding for the Rehabilitation of Fonteyn River crossing, Completion for KaMhlaba Road. Litete Street and Imfuyo Street is at the initial of construction. Furthermore, the funding was also utilised for the completion of the rehabilitation of vendor shelters next to the Magistrate Court. New hybrid Street lights were installed in various streets including MR3, Mahlokohla street and Makhosikhosi Street. The upgrading of the construction of walkways that accommodates the disabled is part of making the city accessible to disabled people and is an ongoing program.

2027/2028 FY OUTLOOK

The continual decline in global and local economy have been significant and likely to be felt even more in the coming year. This has been made worse by the changes in trade policies with the countries trade partners. This will further reduce the available funding, worsening the case that Council has been facing, in the previous financial years. The financing of the CIP will have a shortfall, with the consequence being the huge backlog of projects mainly comprising rehabilitation and reconstruction of roads since most of the City's Road infrastructure is now beyond its design life. Efforts to obtain project-specific Government grant funding has not been successful.

Council is engaged in finalising several PPP financed projects which include the Bus Rank Development and the Commercial Development incorporating the Civic Centre.

PROJECT SELECTION AND PRIORITISATION

Similar to all planning processes, the CIP planning process is guided by a set of guidelines and because of their resource-intensive nature amidst limited resources, it is also guided by clear prioritisation criteria. The following pointers guide the preparation of the CIP and the consideration for inclusion of a project into the CIP:

1. A project must have been prioritised in the integrated development plan (IDP).
2. A project that provides a wider benefit relative to its cost;
3. A project must comply with the Structure Plan, a document that guides the physical development of the city;

4. A project must improve or enhance existing infrastructure.
5. A project must be in line with Council's Strategic Plan and the IDP;
6. A project must generate income, promote investment or create jobs;
7. A project must promote/enhance the environment, health or tourism;
8. A project must be community-driven and;
9. A project must provide/improve public security and safety.

The following are prioritisation criteria for projects included in the CIP:

1. First preference is given to a project with funding already secured;
2. Maintains current service levels affecting public health, safety or welfare - A project that is needed to continue service at current levels for existing citizens, customers, and clients. Similarly, a project that ensures the quality and reliability of current service level;
3. Ongoing project;
4. Satisfies or meets a legal requirement, liability, or mandate (law, regulation, or court order);
5. A project with high impact and visibility at minimal cost;
6. Alleviates an emergency service disruption or prevents irreparable damage to a valuable public facility. A project that eliminates or reduces obvious hazards or threats to public health and safety (i.e., bridge repair, road failure, etc.);
7. Rehabilitates or replaces an obsolete public facility - A project that (through scheduled replacement) replaces or repairs existing infrastructure to maintain existing levels of service (i.e., road resealing);
8. Stimulates or supports economic growth and private capital investment - A project that directly or indirectly supports or benefits economic development, job growth, and/or increased local municipal revenues;
9. Provides a new or expanded level of service - A project that improves service quality or provides for higher standards of service for existing citizens, customers, and clients. It should accommodate public facility demands and needs of new development or redevelopment based on projected growth patterns through expansion and addition of services (i.e., recreation pavilion, park improvements, road improvements, etc.);
10. Promotes intergovernmental cooperation and other partnership opportunities - A project that encourages partnership and collaboration between various public

bodies such as Government, other municipalities especially neighbouring towns, schools and NGOs.

Scheduling of Projects

The scheduling of projects is largely influenced by the availability of funding. However, should funding be available, or a cheaper technical solution be found, these projects will be brought forward.

SOURCES OF FUNDING

The Capital Improvement Programme (CIP) is funded by Council's sources, Public-Private Partnerships (PPPs) and UDP plot sales Proceeds. Council's CIP provision is funded from its reserves.

Financing of the CIP for the 2027/2028 Financial Year.

Source of Funds	Financier	Available Amount (E'000)
1. Council Funding	Council Reserves	9,000
2. Loan	CIP Loan Facility	7,500
3. Government Funding	Government of Swaziland Grant Funding	0
4. PPP Funding	Private Sector Funding	0
5. UDP Funding	Plot Sales Trust Fund. Funding is available subject to approval by Government.	4,000
Total		**20,500**

Summary of the 2027/2028 - 2029/2030 Capital Improvement Programme

Location	Name of Road/Street/ Project	Length (m)	Type of works/Goods	Beneficiary Ward	Budget/Period (E000)			
					2027/28	2028/29	2029/30	Total
	Procurement of vehicles and lease payments		Goods	All	**7,250**	**6,000**	**0**	**12,000**
Thembelihle, Checkers, Mbabane Township	**Rehabilitation /Resealing of Roads: Lukhosi (350m), Ngonini (600), Mkhaya Street (250m), Mkhiwa Street (350m), Gcina Street**		Rehabilitation Supervision Works	6/5	**5,700** 0 0	**6,000** 0 0	**0** 0 0	**11,700** 0 0
Mbabane Township	**Construction of sidewalks and ramps**		Construction	4 & 5	**1,500**	**1,500**	**1,500**	**3,500**
CBD	**Improve accessibility within the municipality**		Construction	4, all	**500**	**500**	**500**	**1,500**

Location	Name of Road/Street/ Project	Length (m)	Type of works/Goods	Beneficiary Ward	Budget/Period (E000)			
					2027/28	2028/29	2029/30	Total
Various Townships	**Solar streetlights**		Construction	9	**0**	**1,600**	**1,600**	**3,200**
CBD	**Main Market Clothing Vending Shelter**		Construction	4	**500**	**0**	**0**	**500**
CBD	**Rehabilitation & repurposing of the main head office(s)**		**Total**	4	**300**	**0**	**0**	**300**
			Design		0	0	0	0
			Construction Supervision		0	0	0	0
			Works		300	0	0	0
MCM	**Rehabilitation of Depot houses**		Construction	4	**0**	**1,000**	**1,000**	**2,000**
Even i/ Font eyn	**Establishment of gravel-based sports ground**		Construction	6/10	**0**	**700**	0	**700**
Price of Wales	**Rehabilitation of Prince of Wales sport ground**		Construction	4	**0**	**900**	0	**900**

Location	Name of Road/Street/ Project	Length (m)	Type of works/Goods	Beneficiary Ward	Budget/Period (E000)			
					2027/28	2028/29	2029/30	Total
	Construction of the Padel Court		Design and Construction		0	3,000	3,000	**6,000**
LANDFILL	**Incinerator Ablution Facilities**			2	0	**250**	0	**250**
	Marquee &Flooring		Goods		**450**	**0**	**0**	**450**
	Land acquisition				**300**	**0**	**0**	**300**
Mbabane Township	**Establishment of public transport holding area**		**Total**	4	**0**	**5,000**	**10,000**	**15,000**
			Design		0	0	0	0
			Construction Supervision		0	0	0	0
			Works		0	0	0	0
Eveni/ Thembelihle	**Stormwater Drainage Elusentseni Road**		Construction		**0**	**0**	**5,000**	**5,000**
			Design		0	0	0	0
			Supervision		0	0	0	0
			Works		0	0	0	0
Mbabane Township			Works			**500**	**0**	**500**
	Markets		Works		**0**	**0**	**0**	**0**
TOTAL					**16,500**			

UDP Plot Sales Funds										
Location	**Name of Road/Street/ Project/Task**	**Length (m)**	**Type of works/Goods**	**Beneficiary Ward**	**Budget/Period (E000)**					
					2027/28	**2028/29**	**2029/30**	**2030/31**	**2027/28**	**Total**
Nkwalini and Mahwalala Zone 2, Zone 5, Malagwane, Fonteyn	**Construction of road Infrastructure**		Works	1,12, 10	4,000	5,900	6,300	6,700	7,100	**31,500**

Council continues to pursue PPPs as one of the pillars in the IDP. These are shown in the table below:

PPP FUNDED								
Location	**Name of Road/Street/ Project**	**Length (m)**	**Type of works**	**Beneficiary Ward**	**Budget/Period (E000)**			
					2027/28	**2028/29**	**2029/30**	**Total**
CBD								
	Bus rank development PPP		**Total**	4/all	**100,000**	**100,000**	**100,000**	**300,000**
			Design		10,000	0	0	0
			Construction Supervision		10,000	10,000	10,000	0
			Works		80,000	90,000	90,000	0
	Civic centre, mixed-use development		**Total**	4/all	**80,000**	**140,000**	**140,000**	**140,000**
			Design		6,000	30,000	0	0
			Supervision		2,000	12,000	12,000	12,000
			Works		72,000	98,000	128,000	128,000
			Design		1,000	0	0	0

PPP FUNDED								
Location	Name of Road/Street/ Project	Length (m)	Type of works	Beneficiary Ward	Budget/Period (E000)			
					2027/28	2028/29	2029/30	Total
			Supervision		400	200	0	0
			Works		8,600	5,800	0	0
TOTAL					210,000	266,000	240,000	140,000

Government funded projects are included in the CIP to indicate Council projects in the IDP that require funding.

GOVERNMENT-FUNDED										
Location	Name of Road/Street/ Project	Length (m)	Type of works	Beneficiary Ward	Budget/Period (E000)					
					2027/28	2028/29	2029/30	2030/31	2031/32	Total
	Acquisition of the Old Bus rank				60,000	0	0	0	0	60,000
	Construction of second Landfill cell		Total	1/All	0	20,000	22,000	0	0	42,000
			Design		0	0	0	0	0	0
			Construction Supervision		0	2,000	1,900	0	0	4,200
			Works		0	18,000	20,100	0	0	28,100
	Umlilo Street Lusutfu Road	250	Rehabilitation	4/all	0	0	2,000	0	0	2,000
		1030	Design	4	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0

GOVERNMENT-FUNDED										
Location	Name of Road/Street/ Project	Length (m)	Type of works	Beneficiary Ward	Budget/Period (E000)					
					2027/28	2028/29	2029/30	2030/31	2031/32	Total
			Works		0	0	2,000	0	0	2,000
			Rehabilitation		**0**	**0**	**0**	**2,000**	**0**	**2,000**
	Umlilo Street	250	Design	4/all	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0
			Works		0	0	0	2,000	0	2,000
			Works		0	0	0	0	0	0
	Lusutfu Road Installation of Traffic Signals on Mahlokohla/ Madibhane & Madibhane Mdada Intersection Lukhosi Str	1030	Design	4	0	0	0	0	0	0
		357	Supervision	8/all	0	0	0	0	0	0
			Works	6	0	0	3,000	0	0	3,000
			Construction		**1,500**	**0**	**0**	**0**	**0**	**1,500**
			Design		0	0	0	0	0	
			Supervision		0	0	0	0	0	
			Works		1,500	0	0	0	0	1,500
			Rehabilitation		**0**	**0**	**0**	**400**	**5,400**	**5,800**
	Installation of Traffic Signals on Mahlokohla/ Madibhane & Madibhane Mdada Intersection Lutindzi Str	856	Design	8/all	0	0	0	400	0	400
			Supervision	6	0	0	0	0	0	0
			Works		0	0	0	0	5,400	5,400
			Rehabilitation		**0**	**0**	**0**	**0**	**5,400**	**5,400**
Thembelihle	**Lukhosi Str**	357	Design	6	0	0	0	0	0	
	Hlanganani	300	Supervision	6	0	0	0	0	0	

GOVERNMENT-FUNDED										
Location	**Name of Road/Street/ Project**	**Length (m)**	**Type of works**	**Beneficiary Ward**	**Budget/Period (E000)**					
					2027/28	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**Total**
	Street		Works		0	0	0	0	5,400	5,400
			Rehabilitation		**0**	**0**	**0**	**0**	**2,100**	**2,100**
	Lutindzi Str Mantsholo Road Phase 2	856	Design	6	0	0	0	0	0	0
		3100	Supervision	6	0	0	0	0	0	0
			Works		0	0	0	0	2,100	2,100
			Rehabilitation		**0**	**0**	**1,500**	**15,000**	**6,500**	**23,000**
	Hlanganani Street Improvement to Msunduza Road Infrastructure + Gule Street, Mswili, Lilanda	300	Design	6	0	0	0	0	0	0
			Supervision	11	0	0	100	1,000	500	1,600
			Works		0	0	1,400	14,000	6,000	21,400
			Rehabilitation		**0**	**0**	**0**	**5,700**	**10,000**	**86,400**
	Mantsholo Road Phase 2 Improvement to Nkwalini & Mahwalala Infrastructure	3100	Design	6	0	0	0	5,700	0	5,700
			Supervision	1	0	0	0	0	0	
			Works		0	0	0	0	10,000	10,000
			Rearrange plots without access		**0**	**0**	**0**	**1,900**	**6,900**	**8,800**
Msunduza	**Improvement to Msunduza Road Infrastructure + Gule Street, Mswili,**		Design	11	0	0	0	1,900	0	1,900
			Supervision	4,5,6&9	0	0	0	0	0	0
			Works		0	0	0	0	6,900	6,900
			Rehabilitation		**500**	**500**	**0**	**0**	**0**	**1,000**

GOVERNMENT-FUNDED										
Location	Name of Road/Street/ Project	Length (m)	Type of works	Beneficiary Ward	Budget/Period (E000)					
					2027/28	2028/29	2029/30	2030/31	2031/32	Total
	Lilanda Rehabilitation of Staff Housing Fencing									
Nkwalini	Improvement to Nkwalini & Mahwalala Infrastructure Staff Housing		Design	1 4,5,6 &9	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0
			Works		500	500	0	0	0	1,000
			Rehabilitation		**500**	**500**	**500**	**500**	**0**	**2,000**
City Wide	Rehabilitation of Staff Housing Fencing Construction of Vendor shelters and access roads		Design	4,5,6&9 5	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0
			Works		500	500	500	500	0	500
			The construction will be phased over 5years in identified market areas.		**800**	**500**	**500**	**500**	**0**	**2,300**
	Staff Housing High mast lights		Design	4,5,6 &9 All wards	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0
			Works		800	500	500	500	0	2,300
			The construction will be phased over		**650**	**650**	**750**	**750**	**750**	**3,550**

GOVERNMENT-FUNDED										
Location	**Name of Road/Street/ Project**	**Length (m)**	**Type of works**	**Beneficiary Ward**	**Budget/Period (E000)**					
					2027/28	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**Total**
			5years in identified areas.							
Projects in all wards (Priorities will be done annually)	**Construction of Vendor shelters and access roads New streetlights installation**		Design	5	0	0	0	0	0	0
			Supervision	4,5,6,7,8,9,11	0	0	0	0	0	0
			Works		650	650	750	750	750	3,550
			The construction will be phased over 5years in identified areas		**600**	**600**	**700**	**700**	**750**	**3,350**
	High mast lights		Design	All wards	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0
			Works		600	600	700	700	750	3,350
	Construction of Corporation Health & Social Centre		Construction of New health centre	11	**3,600**	**800**	**0**	**0**	**0**	**4,400**
			Design		300	0	0	0	0	300
			Supervision		300	0	0	0	0	300
			Works		3,000	800	0	0	0	3,800
	Market-CIT link road	150	Paving	2	**0**	**0**	**1,000**	**0**	**0**	**1000**

GOVERNMENT-FUNDED									
Location	Name of Road/Street/ Project	Length (m)	Type of works	Beneficiary Ward	Budget/Period (E000)				
					2027/28	2028/29	2029/30	2030/31	2031/32	Total
Corporation	Construction of Corporation Health & Social Centre		Design	11	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0
			Works		0	0	1,000	0	0	1,000
Sidwashini	Market-CIT link road Rehabilitation and modification of the market roof	150		2						
				2						
			Rehabilitation		**0**	**800**	**0**	**0**	**0**	**800**
	Bridge crossing to Industrial site		Design	6	0	0	0	0	0	0
			Supervision		0	0	0	0	0	0
			Works		0	800	0	0	0	800
			Rehabilitation		**0**	**0**	**0**	**0**	**5,000**	**5,000**
	Rehabilitation and modification of the market roof Engonweni Road	490	Design	2	0	0	0	0	500	500
			Supervision		0	0	0	0	0	0
			Works		0	0	0	0	4,500	4,500
			Rehabilitation		**450**	**4,500**	**0**	**0**	**0**	**4,950**
	Bridge crossing to Industrial site		Design	6	450	0	0	0	0	450
			Supervision	9/10	0	300	0	0	0	300
			Works		0	4,200	0	0	0	4,200

GOVERNMENT-FUNDED										
Location	**Name of Road/Street/ Project**	**Length (m)**	**Type of works**	**Beneficiary Ward**	**Budget/Period (E000)**					
					2027/28	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**Total**
	Pine valley road		Pilot Project for Solar streetlights		**0**	**170**	**0**	**0**	**0**	**170**
	Engonweni Road Ward 11, 7, and 3 (Fonteyn, Makholokholo and Mangwaneni)	490	Design	11,7,3	0	0	0	0	0	0
			Supervision		0		0	0	0	0
			Works		0	170	0	0	0	170
			Rehabilitate 3 health and rehabilitation centres		**50**	**55**	**60**	**0**	**0**	**165**
Pine Valley	**Pine valley road**		Design	9/10	0	0	0	0	0	0
			Supervision	**52,375**	0	0	0	0	0	0
			Works		50	55	60	0	0	165
			44,350		**54,610**	**77,820**	**96,370**	**294,025**		
Health & Social centres										

CAPITAL BUDGET FOR THE 2026/2027 - 2027/2029 FINANCIAL YEARS

Overview

The 2026/2027 CIP will focus on those projects to which the Council has prior obligations, projects carried forward from the previous years, projects in the IDP, and finally those which are directly linked to the implementation of the Annual Operating Plan (AOP). As much as possible, Council has considered input from stakeholders during the submissions of proposals for the budget. When partnership opportunities avail themselves, they will be exploited first.

PROJECTS TO BE FULLY FUNDED BY COUNCIL IN 2027/2028 FY

1. Lease Payment for Plant &Vehicles (E7,250,000)

The funds will be utilised for the replacement of the following vehicles:

Proposed Vehicle Procurement	Vehicle being replaced	Department	Estimate (E)
LDV	2016 NISSAN NP300 – PSD 477 BH	Finance	600,000
13 Seater Minibus	2011 Toyota Quantum – BSD 916 BH	Public Health Services	900,000
LDV	2014 NISSAN NP300 – RSD 573 BM	Planning & Environmental Services	600,000
Mini Lorry	New Vehicle for grass cutting	Technical Services	1,000,000
LDV with refuse bin lifter	2018 FORD Ranger – ASD 651 CH	Planning & Environmental Services	750,000
10-ton Compactor Truck	2009 ISUZU Compactor Truck – USD 046 AH	Planning & Environmental Services	2,200,000
Premium commuter motorbike	New Purchase	Corporate Services	200,000
10 tricycles	New acquisition for waste management	Planning & Environmental Services	1,000,000
TOTAL			**7,250,000**

The funds will augment for the current lease payment

2. Rehabilitation and Resealing of Roads

The funds will be used for overlaying with 30mm asphalt and a Single seal (chip and Spray), to improve the functional capacity of the pavement. These works will be partly outsourced especially the specialist part while the bulk-earthworks will be done in-house using our heavy plant unit to reduce the overall cost of the programme.

3. Construction of Sidewalks (E900,000)

The majority of the City's Streets have become dilapidated and need major rehabilitation. Priority is given to streets in the CBD that carry significant pedestrian volumes as well as streets leading to schools, hospitals and Police stations. The rehabilitation of the streets will be phased over the next five years and will be done in accordance with the recommendations of the CBD sidewalks Condition study report completed in the 2013/2014 financial year together with requests from the public through ward consultations and customer survey report.

4. Improve accessibility within the municipality (E500,000)

This project is in line with the IDP Objective 3.2 which seeks to ensure dedicated spaces for people with disabilities in the bus/taxi rank, pick-up/drop-off zones, and all shopping malls as well as ensuring access to public toilets for people with disabilities.

5. Solar Streetlights Installation (E1,600,00)

This project is aimed at installing streetlights on various streets in the CBD and residential areas of the city. Priority is given to CBD streetlights followed by streets from the CBD in a radial manner outwards of the city. The following streets will be installed.

Sozisa Road
Mhlala Street

6. Upgrading of Price of Wales Facilities(E500,000)

The ablution facilities are in a bad state and lack segregation for dressing rooms. The funds will be utilised to improve the facilities and adding the dressing and shower rooms.

7. Construction of Vendor Shelter(E500,000)

The project is for the provision of a covered vendor shelter for the second clothing vendors at the Mbabane Main Markert who currently are exposed to adverse weather elements.

8. Rehabilitation and repurposing of Head Office(E300,000)

In order to deliver on the Council strategy, mission and vision, the customer experience is to be improved. The building will be repurposed for a better interaction with the customer making provision for the customer engaging officers.

9. Rehabilitation of Depot Housing (E1,000,000)

This program is aimed at rehabilitation of the depot houses which are dilapidated and are no longer habitable. When the project is completed then the houses will be used to accommodate staff members who may be required for emergency work, which include the electricians and the waste collection crew. There will also be a room reserved for the cultural dance groups.

10. Establishment of gravel-based sport ground and Improvement of existing(E700,000)

The funds will be utilised to rehabilitate and fence Eveni sport ground. Furthermore, the funds will be utilised for the establishment of Fonteyn Sports ground.

11. Rehabilitation of Prince of Wales sport ground(E900,000)

The Prince of Wales Sports Ground fencing, guard house, toilets rehabilitated. The pitch is to be levelled and the drainage system installed.

12. Development of the Padel Courts (E6m)

The FY 2027/28 allocation of E3,000,000 is proposed for the first phase of a planned four-court padel facility at Coronation Park, adjacent to the swimming pool, initially comprising two courts and essential supporting amenities. The facility will be developed under a build-and-lease model, with a suitably experienced operating partner already identified, subject to the applicable approval and contracting processes. The final scope will be confirmed through detailed design and itemised quotations, while provision will be made in the site layout for two additional courts and complementary restaurant/café facilities, to be delivered through subsequent funding or agreed partner investment.

PROJECTS TO BE FUNDED BY UDP PLOT SALES PROCEEDS 2027/2028 FY

1. ESTABLISHMENT OF UDP INFRASTRUCTURE DEVELOPMENT UNIT (

The plot allocation at Mahwalala and Nkwalini was completed more than a decade ago. Some plots have been developed, however, there is a lack of road infrastructure especially in Zone 5. New township such as Malagwane, Fonteyn Mvakwelitje are also ready for plot allocation but lack the infrastructure. The cost for the provision of high-level infrastructure inclusive of tarred roads, high mast lighting and sewer has been hindered by the funding. Council has been addressing requests for accesses on an ad-hoc basis, which then balloons the maintenance budget. In order to service the areas, Council intends has acquired equipment that will be utilised to construct the main access roads. A unit for the project will be established within Council. Funds for completing this task will be sourced from the UDP plot sales funds.

PROJECTS TO BE FUNDED BY COUNCIL IN FUTURE FINANCIAL YEARS

1. Ncoboza Road (E5,000,000)

This road is located behind Eswatini College of Technology. This road is a collector road servicing the residents from the western part of the city such as Dalriach, Thembelihle, and Eveni Township connecting straight to the MR3 highway. This Road was closed during the construction of the MR 3 highway. This road is very important because it reduces traffic congestion in the city since those that are in transit will simply join the highway.

2. Rehabilitation of Depot Housing (E1,000,000)

This program is aimed at rehabilitation of the depot houses which are dilapidated and are no longer habitable. When the project is completed then the houses will be used to accommodate staff members who may be required for emergency work, which include the electricians and the waste collection crew. There will also be a room reserved for the cultural dance groups.

3. The Establishment of public transport holding area (E15,000,000)

The Municipal Council of Mbabane (MCM) has taken into consideration the challenges emanating from public transport activity in the city of Mbabane, which include amongst others; a congested bus rank, traffic congestion in the Central Business District (CBD) and poor customer experience at the bus rank.

In order to solve these complex challenges, MCM the Mbabane Public Transport Strategy (2016), which recommends that MCM Public Transport Holding areas at a strategic location within the city. MCM also conducted a traffic count survey in 2021 to assess traffic activity feeding towards the entrance of the existing bus rank facility. Council will establish a public transport holding area. Currently, the main bus rank is utilized by public transport vehicles (Buses and Kombis) for offloading, parking, queueing for their next trip, and loading of passengers. This practice is contrary to how a bus rank has to be managed and utilized. This is because, in an ideal world, the bus rank is only for offloading and loading passengers. The proposed site should at least 1 ha area will be designed to accommodate a total of 100 public transport vehicles, which is a combination of 80 minibuses and 20 buses. This project started in the 2023/24 financial year but was halted. The land identification and acquisition will start afresh in 2024/2025

4. Stormwater Drainage at Elusentseni Road (E5,000,000)

The objective of this project will be to alleviate the effects of flooding and ensure the safety of road users during high-intensity storms through the introduction of efficient drainage systems to safely collect and dispose of stormwater to natural watercourses storms leading to reduced or no disruption to life and the City's economy. There is a section of Eveni with a low-lying and adjacent to a stream that frequently floods the properties during rainy days. The flooding is exacerbated by the stormwater and backwashing of Eswatini Water Services potable water treatment plant which both drains into the stream. The program is aimed at solving that problem by designing a

functional stormwater drainage and install bigger-sized stormwater pipe culverts that will make the issue of flooding a story of the past. Designs are already in place.

PROJECTS FUNDED UNDER PUBLIC-PRIVATE PARTNERSHIPS (PPPs) IN 2027/2028 FY

1. **Bus Rank Development (E300,000,000)**
   Council proposed mixed-use development will be informed by appropriate market analysis of the various potential sectors at the bus rank. A multi-level building that shall accommodate a bus terminus, entertainment area, shops offices and vendor stalls will be developed in partnership with JM Busha.

2. **Civic Centre and Mixed-Use Development (E500,000,000)**
Council under Public Private Partnership has engaged a developer for the construction of the Civic Centre in-lieu of the property where Council has the current offices. The development will include the construction of a shopping mall, offices and residential units and improvement of road infrastructure.

3. **Former Mandela Street and a Section of Mbhilibhi Street (E16,000,000)**
The two roads servicing the proposed Civic Centre will be upgraded from gravel and rehabilitated to cater for the anticipated increase in traffic as part of the Civic Centre Development Project.

4. **Construction of Sitibeni Township Greenfield Site(E40,000,000)**
Sitibeni Township is located on the north-western boundary of the city of Mbabane. The township comprises two areas: one with existing informal housing (brownfield) and the other portion vacant(greenfield). The brownfield is 65ha, partially inhabited has informal gravel roads, informal water reticulation and wattle forest. The greenfield which is to be developed is 34ha, uninhabited, has cultivated fields, grasslands, and wattle forest.

As part of the Integrated Development Plan (IDP), Council is intending to upgrade nine informal townships of settlements, Sitibeni being one of them.

The greenfield has 123 plots with plot sizes ranging from 1000m^2 to 1600m^2. The infrastructure will consist of surfaced roads with associated stormwater, waterborne sewerage system, water reticulation, street lighting.

PROJECTS THAT NEED FUNDING AS ARE IN THE IDP

13. The Construction of the Second Landfill Cell (E42,000,000)

The Municipal Council of Mbabane (MCM) has limited remaining landfilling airspace at their sanitary landfill and thus requires additional airspace to serve the community. The landfill services a population of approximately 100,000 people increasing at a rate of 1,8% pa. The new landfill cell, for which designs are already in place, has a design life of 10 years depending on other interventions by Council to reduce waste that needs to be landfilled.

The project objectives comprise developing the most cost-effective design concept that will address environmental impact management requirements as outlined in the environmental impact assessment. The second Sanitary Landfill cell is to be developed to accommodate general household waste from Mbabane and the region. In terms of the RSA Waste Act and RSA Regulations, the waste is therefore pre-classified. Furthermore, in terms of the regulations, the landfill will be classified as a Class B+ landfill

14. Rehabilitation of Staff Housing Fencing (E1,000,000)

The budget is for the rehabilitation of all remaining council building's fencing that has dilapidated to an irreparable state. The fencing will be a combination of wire and concrete panels. This program is planned to be completed over two financial years from 2019/20 until 2020/21. During the 2017/18 financial year, three staff houses will be completed which are staff house number 2 in Checkers, 5 and 6 in Featherstone.

15. Rehabilitation of Staff Housing (E500,000)

A condition survey was conducted in the financial year 2017/2018 which established that most of the staff houses require major rehabilitation which cannot be sustained through routine maintenance. The budget is aimed at addressing the rehabilitation over three years. In the financial year 2018/2018, house number 2 and number 5 be rehabilitated.

16. Construction of Vendor Platform and Access Roads (E650,000)

Council has been allocated land for vendor shelters and a bus rank at Fonteyn. The budget is for the construction of the platform and an access road into the area. On completion of the earthworks, the vendors currently located next to the social centre will be allocated vending space where they will construct shelters on approval by Council.

17. High Mast Lights Installations (E600,000)

This type of lighting system is used for informal settlements. Council installs at least one high mast per financial year. In the financial year 2018/2019, Council installed a High mast at Manzana. In 2019/2020 a High mast will be installed at Sitibeni MR3 housing development.

There have also been requests for the high mast at other areas however priority is being given to areas that are prone to crime due to dark spots and have been formally subdivided and plots formally allocated.

The guiding principle will be installing high mast lights in areas that have been statistically proven to be high crime spots.

18. Rehabilitation of Health and Social Centres (E300,000)

Social Centres play a significant role in the Council's effort to reach out socially to the residents of Mbabane through the AMICAAL programmes. The routine maintenance budget in the Annual Operating Plan has not been sufficient for the upkeep of the social centres. The rehabilitation of the Fonteyn Social Centre and Mangwaneni Social Centres was completed in the 2020/2021 financial year. In the following financial years, the Makholokholo and Mangwaneni Social Centres will be budgeted for.

19. Installation of Traffic Signals on Mahlokohla/ Madibhane Intersection & Madibhane-Mdada Intersection (E1,000,000)

In the financial year 2017/2018, Council completed the construction of a bypass loop from the Golf Course intersection via Mphakatsi-Lidwala-Polinjane- Madibhane terminating on Mahlokohla Street. The loop has eased traffic in the city centre by providing a by-pass. This development, as anticipated, has also increased the traffic on most of the intersections along with this loop/ link. One of the most effective ways of controlling traffic at an intersection is the use of traffic signals. Traffic signals are used to eliminate conflicts by assigning traffic stress to the use of the intersection at different intervals. This facilitates road safety by ensuring an orderly and predictable movement of all traffic at an intersection.

20. Construction of stormwater Deviation at Eveni (E10,000,000)

A section of Eveni Township is low-lying and adjacent to a stream and is prone to flooding during the rainy season. The flooding is exacerbated by the stormwater and backwashing from the Eswatini Water Services Potable water treatment plant which both drains into the stream. The programme is aimed at the installation of a bigger-sized stormwater pipe culvert across the affected properties.

21. Installation of Sidwashini Market Roofing (E800,000)

The roofing at the Sidwashini market is now old and rusty and has a lot of leaks that cannot be sealed through routine maintenance. This budget is for the removal and replacement of the whole roofing. The roof replacement will entail the fabrication and installation of new steel trusses and a new concrete beam for the anchorage of the trusses.

22. The Rehabilitation of Mantsholo Road Phase II (E13,500,000)

Mantsholo Road services the residents of Eveni, Thembelihle, Dalriach and Woodlands. It is a major collector road. The road is in a poor condition with many potholes, severe deformations over large areas, and many surface failures. The riding quality is poor. The various manifestations of distress on this road indicate that the subsurface layers have also failed and there is a need for major rehabilitation which includes a reworking of the pavement base, sub-base and provision of a new surface. This should be done together with the improvement of junctions, drainage and sidewalks. Designs were carried out in the 2014/2015 year and the construction of Phase I was completed in 2017.

23. Improvements of Msunduza Infrastructure (E77,000,000)

This is a project for the improvement of infrastructure primarily, roads, sewer and potable water reticulation in the Msunduza area. Some residential plots are not accessible due to the non-existence of roads. This will be done together with the improvements and redirection of water drains.

24. Improvements of Nkwalini and Mahwalala Infrastructure (E38,500,000)

This is a project for the improvement of infrastructure primarily, roads, sewer and potable water reticulation in the Nkwalini and Mahwalala areas. Some residential plots are not accessible due to the non-existence of roads. This will be done together with the improvements and redirection of water drains.